

Executive Registry

86- 2740

18 June 1986

NOTE TO: Deputy Director for Intelligence
Director of Training and Education, DDA

FROM: Deputy Director of Central Intelligence

Some time ago, Ernest May and Greg Treverton of the Kennedy School at Harvard came to me with a proposal to somehow combine their work on assessing foreign governments and also in understanding better how our own government works to develop a training course that could be made available to analysts and managers on the role of intelligence in the policy process. I was interested and encouraged them to develop their thoughts, seeing in this a way to complement the policy rotations on a much broader basis.

STAT

I gather from the attached letter that [] visited these folks at Harvard last month for further exploration of their proposal. I very much believe this is worth pursuing and believe there may be some utility for people in other parts of the Agency as well as the DI. I would appreciate the two of you getting together and following this up -- that is, determining whether the programs they have in mind would in fact help us in the area of better understanding our own government decisionmaking process and the role of intelligence in it and, if so, having them come down to talk details and money.

I am sending May a note advising him that I have asked the two of you to follow up. Keep me posted.

[]

Robert M. Gates

STAT

Attachment:
As Stated